Overview

KPS Capital Partners, LP ("KPS") is a leading global private equity firm that makes controlling equity investments in manufacturing and industrial companies across a diverse array of industries.

KPS creates value by structurally improving the strategic position, competitiveness and profitability of its portfolio companies, rather than primarily relying on financial leverage. KPS creates value almost exclusively through operational and performance improvement, and has employed the same investment strategy for over 30 years.

KPS drives a culture of continuous improvement in safety, quality, customer service and on-time delivery – and overall manufacturing excellence.

The KPS Funds' portfolio companies generate aggregate annual revenues of approximately $26.1 billion, operate 277 manufacturing facilities in 25 countries, and have approximately 62,000 employees, directly and through joint ventures worldwide (as of June 30, 2026).

In October 2023, KPS raised $8.0 billion for KPS Special Situations Fund VI ("Fund VI") and $1.7 billion for KPS Special Situations Mid-Cap Fund II ("Mid-Cap Fund II"), which invests in the lower middle market.

Approximately

$19.1 billion

of assets under management as of June 30, 2026.

Global Presence

Portfolio Companies Manufacture Globally

KPS portfolio companies operate 277 manufacturing facilities in 25 countries.

1HMX · Oldcastle BuildingEnvelope · Lufkin · Catalyst Acoustic Group · PEMCO
Valto · Autokiniton Global Group · AM General · Alta Performance Materials
Siderforgerossi · Metra · Princess Yachts · C&D Technologies · Primient
Sport Group · Innomotics · SPEIRA · Life Fitness · Briggs & Stratton



Key Contacts

Daniel Gray
Partner, Business Development

+1 (212) 338-5118
dgray@kpsfund.com

Carsten Beck
Managing Director, Business Development

+44 7500 890891
cbeck@kpsfund.com

KPS
CAPITAL PARTNERS, LP

FLAGSHIP SUMMARY

Summary Intended for Business Development Purposes

www.kpsfund.com

Investments

Chemicals
Corporate Acquisition

Metal Formed Components
Acquired from Family

Industrial Batteries
Purchase from Former Creditor

Mining
Acquired from Family

Fitness Equipment
Carve-Out from Brunswick Corporation

Oil & Gas Equipment
Carve-Out from Baker Hughes

Artificial Sports Surfaces
Corporate Acquisition

Light Tactical Vehicles
Corporate Acquisition

Engines & Outdoor Power Equipment
Chapter 11 Bankruptcy

Electric Motors & Drives
Carve-Out from Siemens AG

Chemicals
Carve-out from Albemarle

Architectural Systems
Carve-Out from CRH plc

Aluminum Rolled Products
Carve-Out from Norsk Hydro ASA

Plant-Based Products
Carve-Out from Tate & Lyle

Investment Criteria

Investment Size

- Up to $1.6 billion of capital investment per platform - Can substantially scale with co-investment

Geographic Focus

- Businesses headquartered in North America or Europe - May operate manufacturing facilities worldwide

Transaction Types

- Highly complex corporate carve-outs on a global scale
- Restructurings: Structured bankruptcy and out-of-court change of control
- Family and entrepreneur-owned businesses
- Private sales

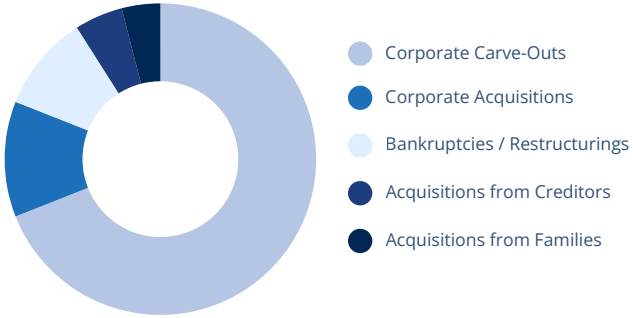
Target Industries

- Aerospace and Defense
- Automotive
- Building Materials
- Customer Products
- Capital Goods
- Chemicals
- Metals
- Food and Beverage
- General Industrial Products
- Healthcare Products and Medical Devices
- Paper and Packaging



Investment Strategy
Platform Investment History

Investment breakdown by capital invested (as of September 30, 2025). Includes closed Fund I, Fund II, Fund III / IIIS, Fund IV, Fund V and Mid-Cap Fund I investments



Corporate carve-outs represent 70% of KPS platform investments.

Recently Exited Investments