

Overview

KPS Capital Partners, LP ("KPS") is a leading global private equity firm that makes controlling equity investments in manufacturing and industrial companies across a diverse array of industries.

KPS creates value by structurally improving the strategic position, competitiveness and profitability of its portfolio companies, rather than primarily relying on financial leverage. KPS creates value almost exclusively through operational and performance improvement, and has employed the same investment strategy for over 30 years.

KPS drives a culture of continuous improvement in safety, quality, customer service and on-time delivery – and overall manufacturing excellence.

The KPS Funds' portfolio companies generate aggregate annual revenues of approximately \$22.2 billion, operate 200 manufacturing facilities in 21 countries, and have approximately 55,000 employees, directly and through joint ventures worldwide (as of December 31, 2025).

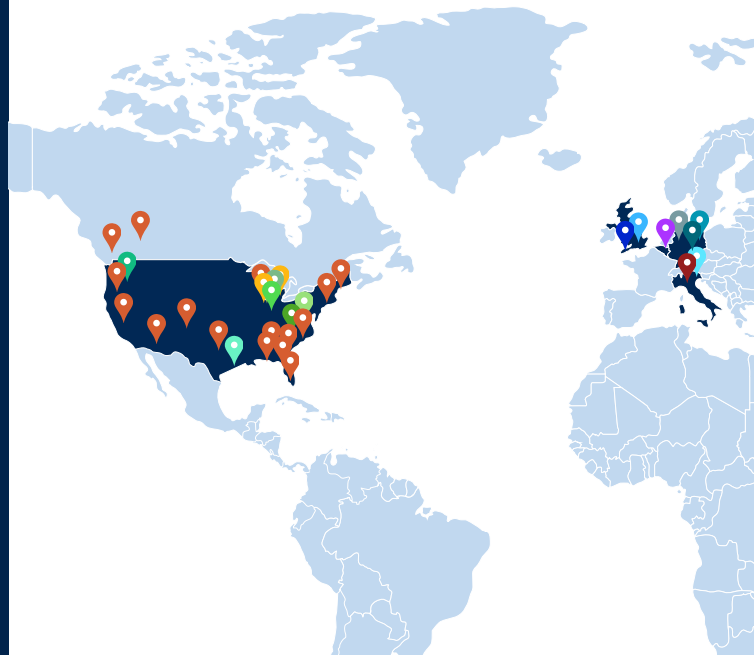
In October 2023, KPS raised \$8.0 billion for KPS Special Situations Fund VI ("Fund VI") and \$1.7 billion for KPS Special Situations Mid-Cap Fund II ("Mid-Cap Fund II"), which invests in the lower middle market.

Global Presence

Portfolio Companies Manufacture Globally

KPS portfolio companies operate 200 manufacturing facilities in 21 countries.

- 1HMX
- Oldcastle BuildingEnvelope
- Lufkin
- Catalyst Acoustic Group
- PEMCO
- Valto
- Autokiniton Global Group
- AM General
- Alta Performance Materials
- Siderforgerossi
- Metra
- Princess Yachts
- C&D Technologies
- Primient
- Sport Group
- Innomotics
- SPEIRA
- Life Fitness
- Briggs & Stratton



Key Contacts

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Approximately
\$19.1 billion

of assets under management
as of December 31, 2025.

KPS
CAPITAL PARTNERS, LP

FLAGSHIP SUMMARY

Summary Intended for Business
Development Purposes

www.kpsfund.com

Investments



Chemicals
Corporate Acquisition



AUTOKINITON

Metal Formed Components
Acquired from Family



Industrial Batteries
Purchase from Former Creditor



Chemicals
Carve-out from Albemarle



Oil & Gas Equipment
Carve-Out from Baker Hughes



Plant-Based Products
Carve-Out from Tate & Lyle



Artificial Sports Surfaces
Corporate Acquisition

AM GENERAL

Light Tactical Vehicles
Corporate Acquisition



Engines & Outdoor Power Equipment
Chapter 11 Bankruptcy

INNOMOTICS

Electric Motors & Drives
Carve-Out from Siemens AG



Fitness Equipment
Carve-Out from Brunswick Corporation



Architectural Systems
Carve-Out from CRH plc



Aluminum Rolled Products
Carve-Out from Norsk Hydro ASA

Investment Criteria

Investment Size

- Up to \$1.6 billion of capital investment per platform
- Can substantially scale with co-investment

Geographic Focus

- Businesses headquartered in North America or Europe - May operate manufacturing facilities worldwide

Transaction Types

- Highly complex corporate carve-outs on a global scale
- Family and entrepreneur-owned businesses
- Restructurings: Structured bankruptcy and out-of-court change of control
- Private sales
- Acquisitions from Creditors

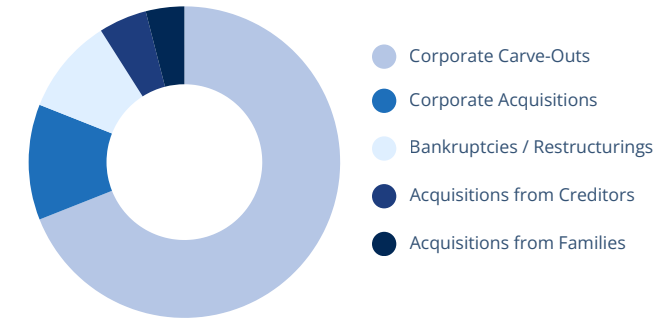
Target Industries

- Aerospace and Defense
- Automotive
- Building Materials
- Customer Products
- Capital Goods
- Chemicals
- Metals
- Food and Beverage
- General Industrial Products
- Healthcare Products and Medical Devices
- Paper and Packaging

Investment Strategy

Platform Investment History

Investment breakdown by capital invested (as of September 30, 2025). Includes closed Fund I, Fund II, Fund III / IIIS, Fund IV, Fund V and Mid-Cap Fund I investments



Corporate carve-outs represent 70% of KPS platform investments.



Recently Exited Investments

